

Risk Assessment & Phase II Plans

INTEGRATE Annual Meeting
18 September 2019

Overview

- ▶ How well are we addressing the technology risks?
- ▶ What new risks have been identified? How will we address them?
- ▶ What's next?
 - Phase I, Year 2 Risk Reduction Plan
 - Phase II Overview
 - Phase II Application Spaces



Risk Matrix

Risks being addressed by each team in Phase I

| # | Risk | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
|---|------------------------------|---|---|---|---|---|---|---|---|---|
| 1 | Engine Integration | x | x | x | | x | | x | x | |
| 2 | BOP Synergies | | x | x | | x | x | x | x | |
| 3 | Stack Durability | | x | x | x | x | | | | |
| 4 | Stack Specific Power (W/kg) | | x | x | x | x | | | x | |
| 5 | Stack Manufact. Cost (\$/kg) | | | | x | x | | | | |
| 6 | Controls | x | x | | | | | | | x |

Risk Reduction Plan (1 of 2)

Color-Coded
STATUS UPDATE

*Targeted risk progress during **Year 1** of Phase I*

| # | Risk | Year 1 Milestones |
|---|------------------------------|--|
| 1 | Engine Integration | <ul style="list-style-type: none">• System designs complete• Low energy content fuel engine operation |
| 2 | BOP Synergies | <ul style="list-style-type: none">• System designs complete• Power electronics design finalized |
| 3 | Stack Durability | |
| 4 | Stack Specific Power (W/kg) | <ul style="list-style-type: none">• Sub-scale pressurized stack testing complete• Pressurized cell testing complete |
| 5 | Stack Manufact. Cost (\$/kg) | <ul style="list-style-type: none">• Full-scale pressurized stack designs complete |
| 6 | Controls | <ul style="list-style-type: none">• Steady-state control strategies developed |

Risks to Ultimate Goal – 2019 Update

1 Quad/year INTEGRATE-Enabled Primary Energy Savings

| | |
|--------------------------|-------|
| P (kW) | >100 |
| η | >70% |
| Eq. Cost (\$/W) | <1 |
| Maint (\$/kWh) | <0.02 |

| Risk | # |
|-----------------------------|---|
| Engine Integration | 1 |
| BOP Synergies | 2 |
| Stack Durability | 3 |
| Stack Specific Power (W/kg) | 4 |
| Stack Manu. Cost (\$/kg) | 5 |
| Controls | 6 |

Likelihood

Almost Certain
>90%

Likely
50% → 90%

Moderate
30% → 50%

Unlikely
10% → 30%

Rare
<10%

Insignificant
< 0.1

Minor
0.1 → 0.3

Moderate
0.3 → 0.5

Major
0.5 → 0.9

Catastrophic
> 0.9

Consequences (Quads/yr)

Key Risks Identified during Phase I, Year 1:

- ▶ Need pressurized stack testing facilities
- ▶ Need high temperature, low cost heat exchangers
 - Ideally ceramic or alumina-forming-alloy (AFA) metal
- ▶ Cr-poisoning of SOFC cathodes a significant durability risk

Risk Reduction Plan (2 of 2)

Targeted risk progress during **Year 2** of Phase I

| # | Risk | Year 2 Milestones |
|---|------------------------------|---|
| 1 | Engine Integration | <ul style="list-style-type: none"> ICE operation on anode exhaust (<i>UW, CSM, SUNY</i>) SOFC-GT system design finalized (<i>SG</i>) O2 recovery demonstrated using O2 transport membrane (<i>WSU</i>) |
| 2 | BOP Synergies | <ul style="list-style-type: none"> Elevated pressure reformer & hotbox testing completed (<i>SG</i>) Heat exchanger prototype manufactured & tested (<i>ORNL</i>) Power inverter development complete (<i>CSM</i>) |
| 3 | Stack Durability | <ul style="list-style-type: none"> Full-scale stack testing for 100's of hours (<i>CSM, SG, Nex, FCE</i>) Sub-scale stack testing for 100's of hours (<i>WSU</i>) |
| 4 | Stack Specific Power (W/kg) | <ul style="list-style-type: none"> Full-scale stack testing for 100's of hours (<i>CSM, SG, Nex, FCE</i>) Sub-scale stack testing for 100's of hours (<i>WSU</i>) |
| 5 | Stack Manufact. Cost (\$/kg) | |
| 6 | Controls | <ul style="list-style-type: none"> Full transient control and operational strategies developed (<i>NETL</i>) |

Phase II Plans

- ▶ Funding pitch to ARPA-E Leadership by end of 2019
 - Targeting ~\$30+ M program
- ▶ Full-scale (TRL 5) demonstrations of 3-4 systems
- ▶ ARPA-E interested in hybrid systems for the following application spaces:
 - Stationary Distributed Generation (*original*)
 - Transportation: Marine
 - Transportation: Aviation
- ▶ Teams that originally proposed a Phase II will need to submit an updated Phase II proposal
 - Adjustments to teaming and final product definition are allowed